

THE RANCH

Belvedere Tiburon Joint Recreation Committee

AGENDA

Monday, July 17, 2023 at 7pm

Dairy Knoll Center, Room 1, 600 Ned's Way, Tiburon

The public is invited to attend in person at Dairy Knoll Center

REGULAR MEETING - 7pm

Call Meeting to Order and Roll Call

- Board Chair, Julianne Schaefer of Belvedere
- Vice Chair, Victoria Gazulis of Tiburon
- Tiburon Town Council Rep, vacant
- Belvedere City Council Rep, Sally Wilkinson

5. DISCUSSION ITEM - Programming Updates

- Reed Union School District Rep, Liz Webb
- Belvedere Rep, Melissa Feder
- Belvedere Rep, Chelsea Schlunt
- · Tiburon Rep, Dan Fletcher
- Tiburon Rep, Jerry Riessen

1. PUBLIC COMMENT

The public may direct questions or comments related to The Ranch business to the Board and Director concerning matters not listed on the agenda for up to three minutes. The Board can take no action unless the matter is placed on a subsequent agenda.

2.	MINUTES Approval of N	Minutes from Regular Board	Meeting on May 15, 2023	
	MOTION	SECOND	VOTE	
3.	DISCUSSION ITEM – T	iburon Master Parks and	Recreation Update	
	STAFF REPORT - Comme	unity Parks and Recreation S	Survey and site visits	
4.	DISCUSSION ITEM - Le	egal Representation for T	he Ranch	
	STAFF REPORT – The Ra seeking subcommittee t	,	resentation. Recreation Director I	Hotchkiss

STAFF REPORT – Spring programs, summer camps, adult sport leagues, and special event updates.

6. DISCUSSION ITEM - The Ranch Financials

STAFF REPORT

- 2022-2023 fiscal year report
- 2023-2024 March year to date report

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GENERAL PUBLIC INFORMATION

ASSISTANCE FOR PEOPLE WITH DISABILITIES

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Director of Belvedere-Tiburon Joint Recreation (415) 435-4355 ext.1004. Notification 48 hours prior to the meeting will enable BTJR to make reasonable accommodation for full participation. (28 CFR 35,102-35,104 ADA Title II)

Upon request, The Ranch will provide written agenda materials in appropriate alternative formats, or disability-related modification or accommodation, including auxiliary aids or services, to enable individuals with disabilities to participate in public meetings. Please send a written request, including your name, mailing address, phone number and brief description of the requested materials and preferred alternative format or auxiliary aid or service at least 5 days before the meeting. Requests should be sent to the Director of Belvedere-Tiburon Joint Recreation at the above address.

AVAILABILITY OF INFORMATION

Copies of all agenda reports and supporting data are available for viewing and inspection at Dairy Knoll Center, 600 Neds Way, Tiburon. Agendas and Minutes are posted on our website www.theranchtoday.org and at Dairy Knoll Center, Tiburon Town Hall and Belvedere City Hall.

TIMING OF ITEMS ON AGENDA

While The Ranch Board of Directors attempts to hear all items in order as stated on the agenda, it reserves the right to take items out of order. No set times are assigned to items appearing on the agenda.

PUBLIC COMMENT

The public may also submit comments in advance of the meeting by emailing The Ranch Administrative Assistant at: officeadmin@theranchtoday.org

Please write "Public Comment" in the subject line. Comments submitted one hour prior to the commencement of the meeting will be presented to the Board and included in the public record for the meeting. Those received after this time will be added to the record and shared with Board Members after the meeting.



THE RANCH
(Belvedere Tiburon Joint Recreation Committee)
DRAFT Meeting Minutes
Monday, May 15, 2023, 7:00 p.m.
Dairy Knoll, 600 Ned's Way, Tiburon CA 94920

Regular Meeting - 7pm

1. Call to Order and Roll Call

Julianne Schaefer called the meeting to order at 7:07p.m., with the following Board Members present:

Julianne Schaefer - Tiburon Representative, Chair	Present
Victoria Gazulis - Tiburon Representative, Vice-Chair	Present
Jerry Riessen-Tiburon Representative	Present
Dan Fletcher – Tiburon Representative	Present
Melissa Feder – Belvedere Representative	Absent
Chelsea Schlunt – Belvedere Representative	Present
Sally Wilkinson – Belvedere Council Member	Present
Liz Webb – RUSD Representative	Absent

Staff:

Jessica Hotchkiss, Recreation Director

2. Public Comment

No Public Comment

3. Approval of Minutes for March 30, 2023

Motion Chelsea Schlunt Second Jerry Reissen Vote 4 In Favor, 2 Abstained, 2 Absent Motion Passed.

4. Welcome new Tiburon Representative Board Member Dan Fletcher. Dan is relatively new to Tiburon, and along with his wife chose Tiburon as a close knit community where they could raise their two young children. They have been enjoying Ranch events and looking for ways to give back to the community and get involved.

Welcome new board member Alex Lionetti Walton, local Marin parent, that has joined The Ranch as our new Office Administrator.

Hiring for our summer and office positions have been going well and we have not been experiencing hiring struggles.

6. Discussion Item – Master Plan for Parks and Recreation and POSCL Visit

The Ranch is working with the Town of Tiburon and City of Belvedere in respect to their Parks and Open Space Commissions. Director Hotchkiss attended Belvederes POSCL Commission to give a recreation update which is a new relationship. Director Hotchkiss is also currently a committee member of Tiburon's Parks and Recreation Master Plan. This plan is a 13 month study, conducted by an outside consulting firm, with the purpose of providing the Town of Tiburon with guidance for growth or development in the areas of parks and recreation. By participating in this study, The Ranch is assisting in creating the community survey and will receive the results of the survey and the final assessment of Tiburon's parks and recreation services, at no cost. She is encouraging all community members to fill out the survey when the time comes.

7. Discussion Item- Dairy Knoll Parking Lot Update

Dairy Knoll Center opened in 2013 and since then many non customer community members park or abandon vehicles in our lot leading to an unsafe environment and lack of parking for our participants. Recreation Director had a glad of correcting this issue this year and along with the Town of Tiburon Public Works Department, 3 hour parking signs were put in place. Moving forward, the hourly lot will be patrolled and enforced by the Tiburon Police Department which will help keep our lot open for our participants.

8. <u>Discussion Item – Accountant Update</u>

In March the Ranch was informed that the City of Belvedere would no longer be able to provide free accounting services. They have an increased work load and accounting projects in their city that demand all their attention. The Ranch has moved forward with hiring local bookkeeper Mary Hayden. Mary has been a bookkeeper for over 20 years and most recently was at the Belvedere Tennis Club. Mary is working with Helga, our current City of Belvedere bookkeeper, in this transition. In hiring our own bookkeeper is a new expense for The Ranch. Director Hotchkiss believes the expense will be absorbable in this fiscal year and will have to make budget adjustments in the future to take on this additional expense. Both Recreation Director and new bookkeeper Mary Hayden have access to financial accounts and are checked regularly. Recreation Director feels that having a new bookkeeper to solely focus our financials we will receive monthly financials on a more timely basis.

9. <u>Discussion Item – Financials</u>

During our accountant transition we do not currently up to date financials to report and we are still working on the 22-23FY audit, however The Ranch, to date, is experiencing a good financial year and seen strong Spring and Summer registration. With that being said Recreation Director Hotchkiss anticipates to end the fiscal year not as strong as budgeted, due to the loss of taekwondo revenue and the expense of a bookkeeper, but still end the year in the positive at \$40,000.

THE RANCH - BELVEDERE-TIBURON JOINT RECREATION COMMITTEE Proposed Budget for FY 22-23 - March 1, 2022 - February 28, 2023

Year End Final P/L Financials

·	18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved Budget	22-23 FY Actuals through February
PROGRAM SUMMARY					History and	
Academy Revenues	644,433	653,735		609,226	646,500	907,751
Academy Expenses	399,166		4		401,500	602,673
Net Academy Program	245,267	265,243	128,561	224,729	245,000	305,078
Adult Revenues	166,601	201,635	58,518	165,548	175,000	219,603
Adult Expenses	97,129	128,018	49,154	108,114	109,000	140,281
Net Adult Program	69,472	73,617	9,364	57,434	66,000	79,322
Camps Revenues	557,195	649,337	149,497	487,533	597,945	632,965
Camps Expenses	333,914	350,130	78,734	247,369	370,494	353,155
Net Camps Program	223,281	299,207	70,763	240,164	227,451	279,810
Other Program Revenues	424,690	388,244	188,318	382,311	394,600	431,842
Other Program Expenses	289,484	265,567	113,223		246,740	278,813
Net Other Program	135,206	122,677	75,095	129,369	147,860	153,029
Interest Income		-	2,412	244	7 1175-45	4,554
Net non Program	•		2,412	244	-	4,554
Facility Rental Income	18,658	20,999	858	3,823	8,500	4,490
Facility Rental Expense	790	2,566	118	105	1,000	18
Total Facility Rental	17,868	18,433	740	3,718	7,500	4,472
Subtotal Program Revenue	1,811,577	1,913,950	691,454	1,648,441	1,822,545	2,201,205
Subtotal Program Expense	1,120,483	1,134,773	406,931	993,027	1,128,734	1,374,940
PROGRAM NET REVENUE	691,094	779,177	284,523	655,414	693,811	826,265
ADDITIONAL REVENUE						
Fees Revenue	•	·		67,022	47,250	69,960
Community Contributions Revenue		-	124,730	68,600	•	
EXPENSES			25			
Administrative Expenses	(678,565)	(654,680)	(475,920)	(632,141)	(667,354)	(723,551)
Dairy Knoll Expenses	(57,012)	(55,855)	(23,975)	(33,669)	(43,325)	(40,546)
YEAR END Net Gain/Loss	(44,362)	87,631	(90,642)	125,226	30,382	132,128
Year End Reserves from Audit	125,359	214,285	165,783	274,581		302,322
	18-19 Year End Financals	19-20 Year End Financials	20-21 Year COVID YR End Financals	21-22 Year End Financials	22-23FY Approved Budget FY22-23	22-23 FY Actuals through Feb
ACADEMY					\vdash	

	18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved Budget	22-23 FY Actuals through February
Spring 2022(AC3)						15
Academy Revenues	163,111	150,982	14,264	95,406	155,000	160,026
Academy Expenses and Contractor Payouts	65,416	57,458	10,661	34,425	64,000	72,603
Academy Payroll	43,645	36,090	17,236	32,010	35,000	41,554
Net Academy III	54,050	57,434	(13,633)	28,971	56,000	45,869
Fall 1 & 2 2022(AC1)			Distance Learning			
Academy Revenues	151,539	200,180	209,178	226,698	215,000	337,111
Academy Expenses and Contractor Payouts	66,234	86,598	43,052	100,860	94,000	146,756
Academy Payroll	35,570	39,002	52,060	44,673	45,000	76,413
Net Academy I	49,735	74,580	114,066	81,165	76,000	113,942
W 0000 (000)						
Winter 2023 (AC2)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	151 270	65 720	107.240	100,000	212 602
Academy Revenues	166,912	151,278	65,720	165,346	160,000	313,693
Academy Expenses and Contractor Payouts	76,299	69,629	21,333	72,852	70,000	165,073
Academy Payroll	34,944	28,520	17,395	31,834	32,000	46,604
Net Academy II	55,669	53,129	26,992	60,660	58,000	102,016
Dance/Ballet Program Revenue	22,546	35,405	5,888	23,359	18,000	25,612
Dance/Ballet Program Expenses and Payroll	6,945	9,722	2,079	8,124	9,000	12,171
Net Ballet Program	15,601	25,683	3,809	15,235	9,000	13,441
Net battet Flogram	13,601	25,003	3,003	15,235	3,000	13,441
Toddler Revenue	11,008	9,268	5	5,629	6,500	7,049
Toddler Expenses and Payroll	3,720	3,504	567	3,631	4,500	2,543
Net Toddler Program	7,288	5,764	(562)	1,998	2,000	4,506
Teen Revenue	18,562	19,209	378	9,868	12,000	11,884
Teen Expense	12,356	16,620	1,319	8,114	8,000	5,360
Net Teen Zone Program	6,206	2,589	(941)	1,754	4,000	6,524
C-1785- P	20.525	07.050	(* 170)	gg 000	22.222	
Cotillion Program Revenue	80,635	83,058	(1,170)	82,920	80,000	52,376
Cotillion Program Expense	35,418	37,179	(5, 550)	47,974	40,000	33,596
Net Cotillion Program	45,217	45,879	(1,170)	34,946	40,000	18,780
Total Academy Program					1	
Revenue	644,433	653,735	294,263	609,226	646,500	907,751
Expenses	399,166	388,492	165,702	384,497	401,500	602,673
Net	245,267	265,243	128,561	224,729	245,000	305,078
	18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved	22-23 FY

ADULTS
Adult Spring
Adult Revenue
Adult Expenses
Net Spring

18-19 Year End Financals	19-20 Year End Financials	20-21 Year COVID YR End Financals	21-22 Year End Financials	22-23FY Approved Budget FY22-23	22-23 FY Actuals through Feb	
48,972	68,564	14,368	49,951	 50,000	94,480	
34,603	39,396	20,460	27,842	30,000	60,969	
14,369	29,168	(6,092)	27,967	20,000	33,511	
					Kentur Szeni	

Adult Summer Adult Revenues Adult Expenses

Net Summer

Adult Fall Adult Revenues Adult Expenses

Net Fall

Adult Winter
Adult Revenues
Adult Expenses
Net Winter

Total Adult Program Revenue Supervision Expenses

Net

CAMPS
CIT Revenue
CIT Expenses
Net CIT Camp

Angel Island Revenue Angel Island Expense **Net Angel Island**

Art & Garden Camp Revenue Art & Garden Camp Expenses Net Art & Garden camp

Fantastical Adventures Revenue Fantastical Adventures Expenses **Net Camp FA**

Net

Total Camps
Revenue
Expenses
Net

18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved Budget	22-23 FY Actuals through February
32,465	31,809	14,398	48,444	40,000	59,060
13,030	27,736	9,520	32,972	26,000	42,913
19,435	4,073	4,878	15,472	14,000	16,147
34,503	57,547	12,666	36,319	40,000	29,647
26,173	29,670	9,324	24,364	26,000	14,449
8,330	27,877	3,342	11,955	14,000	15,198
					THE STATE OF
50,661	43,715	17,086	30,834	45,000	36,416
23,323	31,216	9,850	22,936	27,000	21,950
27,338	12,499	7,236	7,898	18,000	14,466
166,601	201,635	58,518	165,548	175,000	219,603
97,129	128,018	49,154	- 108,114	109,000	140,281
69,472	73,617	9,364	57,434	66,000	79,322

18-19 Year End Financals	19-20 Year End Financials	20-21 Year COVID YR End Financals	21-22 Year End Financials	22-23FY Approved Budget FY22-23	22-23 FY Actuals through Feb	
22,349	28.831	4,840	21,000	21,000	23,429	
16,711	15,336	32	1,275	11,800	11,143	
5,638	13,495	4,808	19,725	9,200	12,286	
414,904	447,644	42,679	276,093	401,550	418,940	
261,067	254,453	11,078	153,776	257,405	242,797	
153,837	193,191	31,601	122,317	144,145	176,143	
					199	
20,060	25,327	38,325	42,140	38,160	43,914	
10,141	14,092	17,887	17,327	21,715	23,823	
9,919	11,235	20,438	24,813	16,445	20,091	
99,882	147,535	63,653	148,531	137,235	146,682	
45,995	66,249	49,737	74,991	79,574	75,392	
53,887	81,286	13,916	73,540	57,661	71,290	
				1 3		
			-	-		
557,195	649,337	149,497	487,764	597,945	632,965	
333,914	350,130	78,734	247,369	370,494	353,155	
223,281	299,207	70,763	240,395	227,451	279,810	

OTHER PROGRAMS

Summer Youth Revenues Summer Youth Expenses

Net Summer Youth

Taekwondo Program Revenues Taekwondo Program Expenses **Net Taekwondo Program**

Tennis Program Revenues Tennis Program Expenses Net Tennis Program

BB League Revenues
BB League Expenses
Net BB League Courts

Tennis Court Revenues Tennis Courts Expenses Net Tennis Courts

Special Event Revenues Special Event Expenses **Net Special Events**

Clothing/Uniform Sales Clothing/Uniform Expenses **Net Clothing Sales**

Brochure Ad Income Brochure Expense

Total Other Program
Revenue
Expenses
Net

18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved Budget	22-23 FY Actuals through February
18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved Budget	22-23 FY Actuals through Feb
End Financals	End Financials	End Financals	End Financials	FY22-23	in ought to
26,404	13,000	13,715	21,335	15,000	15,570
18,993	5,470	9,129	14,180	9,000	10,277
7,411	7,530	4,586	7,155	6,000	5,293
45,444	43,738	13,696	35,177	41,000	31,034
29,712	32,202	9,176	25,475	26,650	16,708
15,732	11,536	4,520	9,702	14,350	14,326
181,683	175,045	125,894	256,279	250,000	288,307
125,465	127,641	77,256	194,100	188,000	225,090
56,218	47,405	48,638	62,179	62,000	63,217
19,391	21,627	53	10,785	19,000	23,233
7,254	6,528	1,449	5,921	6,000	6,464
12,137	15,099	(1,396)	4,864	13,000	16,769
22,348	23,635	32,960	52,609	52,000	58,220
5,212	5,808	5,368	7,223	 8,000	8,427
17,136	17,827	27,592	45,386	44,000	49,793
123,820	107,499	2,000	6,126	17,600	15,478
84,447	69,445	3,841	4,508	9,090	11,847
39,373	38,053	(1,841)	1,618	8,510	3,631
52		20		12	
	1,993	-	1,535	14	
-	(1,993)	-	•	-	
5,600	3,700	- 2	23	- 0	900
18,401	16,480	7,004	20	12	
(12,801)	(12,780)	(7,004)			the sense
424,690	388,244	188,318	382,311	394,600	431,842
289,484	265,567	113,223	252,942	246,740	278,813
135,206	122,677	75,095	129,369	147,860	153,029
18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved	22-23 FY Actuals
End Financals	End Financials	End Financals	End Financials	Budget FY22-23	through Feb

	18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved Budget	22-23 FY Actuals through February
FACILITY RENTALS						
Tiburon Community Room Revenue	1,977	3,200	510	-	500	MARKET TO SEE
Tiburon Community Room Expense	135		-	-		-
Net Tiburon Community Room	1,842	3,200	510	-	500	
Belvedere Community Ctr Revenues	7,165	10,201	183	1,213	4,000	3,470
Belvedere Community Ctr Expense	416	2,186	118	-	-	-
Net Belvedere Community Ctr	6,749	8,015	65	1,213	4,000	3,470
Dairy Knoll Rental Revenue	9,516	7,598	165	2,610	4,000	1,020
Dairy Knoll Rental Expenses	239	380	-	-		18
Net Dairy Knoll	9,277	7,217	165	2,610	4,000	1,002
Total Facility Rentals						
Revenue	18,658	20,999	858	3,823	8,500	4,490
Expenses	790	2,566	118		BEE S I	18
Supervision	-		-	105	1,000	
Net	17,868	20,999	740	3,718	7,500	4,472

DAIRY KNOLL	18-19 Year End Financals	19-20 Year End Financials	20-21 Year COVID YR End Financals	21-22 Year End Financials	22-23FY Approved Budget FY22-23	22-23 FY Actuals through Feb
PG&E Electricity/Gas/ Solar	(7,351)	(6,685)	(5,799)	(7,369)	(8,000)	(8,187)
Water/Sewer	(1,167)	(1,271)	(1,174)	(1,211)	(1,500)	(1,542)
Internet	(3,000)	(3,000)	(3,547)	(3,250)	(3,000)	(2,750)
Telephone/Communication/Fire	(3,927)	(4,109)	(3,704)	(3,424)	(4,325)	(3,691)
Email service	(2,599)	(1,719)	(2,855)	(2,189)	(3,000)	(2,755)
Tech Support	(2,830)	(2,061)	(1,692)	l -l	(2,500)	(705)
Bldg Maintenance Expenses	(7,807)	(2,115)	(1,796)	(4,159)	(5,000)	-
Building Supplies	(4,502)	(2,586)	(501)	(1,142)	(2,000)	(6,171)
Custodial Supplies	(2,057)	(1,428)	(1,899)		(3,000)	(3,174)
Custodian	(21,772)	(30,881)	(1,008)	(8,134)	(11,000)	(11,571)
Total Dairy Knoll	(57,012)	(55,855)	(23,975)	(33,669)	(43,325)	(40,546)

ADMINISTRATIVE EXPENSES

	18-19 Year End Financals	19-20 Year End Financials	20-21 Year COVID YR End Financals	21-22 Year End Financials	22-23FY Approved Budget FY22-23	22-23 FY Actuals through Feb
Accounting and Payroll Charges/ADP	(4,101)	(6,124)	(5,560)	(5,317)	(6,500)	(6,472)
Audit	(9,900)	(10,300)	(11,000)	(11,400)	(11,700)	(12,000)
Auto Mileage Allowance	(2,216)	(1,694)	(196)	(1,251)	(2,500)	(1,945)
Bank Charges and Bank Purchases	(837)	(976)	(1,006)	(947)	(1,300)	(1,243)
Copy Machine	(7,703)	(7,650)	(8,669)	(7,824)	(7,800)	(7,253)
Credit Card Charges	(11,134)	(48,744)	(28,435)	(66,310)	(50,000)	(87,149)
Equipment	(3,368)		(117)	(22,757)	(3,000)	(3,296)

	18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved Budget	22-23 FY Actuals through
]					February
Fingerprinting	(980)	(1,327)	(392)	(784)	(800)	(788)
Office Supplies	(5,155)	(3,955)	(253)	(520)	(3,000)	(648)
Payroll Taxes	(23,453)	(27,399)	(23,760)	(26,302)	(29,500)	(27,583)
Postage	(6,890)	(3,835)	(1,543)	(5,324)	(4,000)	(6,101)
Professional Services	(7,125)	(2,950)	(2,575)	(6,375)	(3,000)	(150)
Publicity	(8,938)	(9,618)	(3,829)	(7,089)	(9,000)	(13,755)
Recognition	(5,848)	(6,267)	(1,500)	(4,210)	(5,000)	(6,454)
Registratrion Software	(42,500)	(17,793)	(17,448)	(17,598)	(17,448)	(17,448)
Workers Comp Insurance	(19,738)	(16,901)	(14,992)	(13,182)	(17,000)	(9,877)
Unemployment	-	(1,069)	(14,078)	(3,282)	(3,000)	(1,897)
Administrative Staff Payroll	(385,931)	(358,105)	(278,552)	(337,056)	(379,444)	(396,825)
Health & Dental	(87,612)	(83,166)	(54,050)	(58,751)	(68,544)	(73,199)
Conferences and Meetings	(1,749)	(3,510)	(613)	(1,026)	(1,750)	(9,344)
Mass Mutual Retirement Benefits	(43,129)	(38,917)	(7,352)	(30,169)	(37,818)	(37,573)
Administrative Expense	(258)	(270)	-	(20)	(250)	(348)
Brochures (used to be in OTHER section)	-		-	(4,647)	(5,000)	(2,203)
Administrative Personnel Costs	(678,565)	(654,680)	(475,920)	(632,141)	(667,354)	(723,551)

	18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved Budget	22-23 FY Actuals through
	End Financals	End Financials	End Financals	Projections	FY22-23	December
Spring Carnival Revenue		3,875		770	4,000	4,186
Spring Carnival Expense	1,247	3,058	1,247	108	3,000	4,208
Spring Carinval Staffing		184	-,		200	A SACOL
Net Spring Carnival	(1,247)	633	(1,247)	662	800	(22)
Tiburon Car Show		19,926				
Tournament Expense	_	15,642			-	
Tournament Staffing	-	-	-	-		
Net Golf Tournament		4,284		-	•	
Tiburon Taps Revenue	2,000	39,731	2,000		_	In the second second
Tiburon Taps Expense	2,445	16,283	2,445		-	
Tiburon Taps Staffing		542		-	-	<u> </u>
Net Tiburon Taps	(445)	22,906	(445)	•	-	
Half Marathon Revenue		13,371	_		5,000	2,705
Half Marathon Expense	•	3,651	-	-	-	266
Half Marathon Staffing	-	552		-	-	- A.
Net Half Marathon	-	9,168	-	-	5,000	2,439
Halloween Carnival Revenue		5,060		2,908	4,000	4,128
Halloween Carnival Expense		2,548		2,281	2,500	3,416
Halloween Carinval Staffing	-	-	-	-	300	
Net Halloween Carnival	-	2,512	•	627	1,200	712
Gingerbread Houses Revenue	-	1,440	-	2,448	2,100	2,920
Gingerbread Houses Expenses		1,139		1,969	1,300	2,483

Gingerbread Houses staffing **Net Gingerbread**

Father Daughter Dance Revenue Father Daughter Dance Expense Father Daughter Dance Staffing Net Father Daughter Dance

Misc Revenue Misc Expense Net Misc (SE-Misc)

Total Special Event Revenue Total Special Event Expense Total Special Event Staffing Net Special Event

18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23FY Approved Budget	22-23 FY Actuals through February
-	230	-	-	200	
-	71	-	479	600	437
-	2,765 1,162 -			2,500 1,500 90	
-	1,603	•		910	
149	- 7,664	- 149	150		1,539 1,474
(149)	(7,664)	(149)	(150)	-	65
2,000 3,841	86,168 51,147 1,508	2,000 3,841 -	6,126 4,508	17,600 8,300 790	15,478 11,847
(1,841)		(1,841)	1,618	8,510	3,631

THE RANCH - BELVEDERE-TIBURON JOINT RECREATION COMMITTEE Approved Budget for FY 23-24 - March 1, 2023 - February 29, 2024 Mar-23

	18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23 Year	Approved Budget 23-24	March Actuals	Predicted Year End
		W.					Type of	
PROGRAM SUMMARY								
Academy Revenues	644,433	653,735	294,263	609,226	907,751	828,000	212,870	871,132
Academy Expenses	399,166	388,492	165,702	384,497	602,673	526,000	17,052	575,866
Net Academy Program	245,267	265,243	128,561	224,729	305,078	302,000	195,818	295,266
Adult Revenues	166,601	201,635	58,518	165,548	219,603	111,000	52,477	154,000
Adult Expenses	97,129	128,018	49,154	108,114	140,281	74,450	23,273	100,100
Net Adult Program	69,472	73,617	9,364	57,434	79,322	36,550	29,204	53,900
Camps Revenues	557,195	649,337	149,497	487,533	632,965	605,100	588,668	633,598
Camps Expenses	333,914	350,130	78,734	247,369	353,155	359,000	1,078	359,000
Net Camps Program	223,281	299,207	70,763	240,164	279,810	246,100	587,590	274,598
Other Program Revenues	424,690	388,244	188,318	382,311	431,842	411,500	154,597	353,500
Other Program Expenses	289,484	265,567	113,223	252,942	278,813	269,950	73,378	232,200
Net Other Program	135,206	122,677	75,095	129,369	153,029	141,550	81,219	121,300
Interest Income	-	-	2,412	244	4,554		24	,
Net non Program	-	-	2,412	244	4,554		•	-
5 77 8 4 14	40.550	20.000	252		4.400			
Facility Rental Income	18,658	20,999	858	3,823 105	4,490	5,000	400	5,000
Facility Rental Expense Total Facility Rental	790	2,566	118 740		18	800	400	800
iotat racility Rentat	17,868	18,433	140	3,718	4,472	4,200	400	4,200
Subtotal Program Revenue	1,811,577	1,913,950	691,454	1,648,441	2,201,205	1,960,600	1,009,012	2,017,230
Subtotal Program Expense	1,120,483	1,134,773	406,931	993,027	1,374,940	1,230,200	114,781	1,267,966
Program Net	691,094	779,177	284,523	655,414	826,265	730,400	894,231	749,264
REVENUE					100			
Fees Revenue	-	-	-	67,022	69,960	60,000	60,000	70,000
Community Contributions Revenue	-	-	124,730	68,600		0 4 1		•
EXPENSES								
Administrative Expenses	(678,565)	(654,680)	(475,920)	(632,141)	(723,551)	(677,487)	(49,696)	(706,637)
Branding/Grand Opening/New Bldg Exp	/67.013\	/cc ecc)	(22.075)	(22 660)	(40 E46)	(40,000)	/072\	(40.200
Dairy Knoll Expenses Check adjustments (2019)	(57,012) 121	(55,855) 34,284	(23,975)	(33,669)	(40,546)	(49,000)	(872)	(49,300)
Strategic planning expenses (2019)	121	(2,295)						
tennis court resurface (2019)		(13,000)					30 000	
Solar Panel Buy Out		- 100	_					
Net Gain/Loss	(44,362)	87,631	(90,642)	125,226	132,128	63,913	903,663	63,327
Depreciation		27,180	18,399				Section 1	
Net Operating Income after depreciati	(44,362)	60,451	(109,041)					
Year End Reserves from Audit	125,359	214,285	165,783	274,581				
	18-19 Year	19-20 Year	20-21 Year	21-22 Year	22-23 Year	Proposed	March Actuals	Predicted Year
			COVID YR			Budget 23-24	W. Farrer	End
	End Financals	End Financials	End Financals	End Financials		23-24	23-24	23-24
							S- 100	
ACADEMY			111111111111111111111111111111111111111				PROPERTY OF FEMALE	
ACADEMY Spring 2023(AC3)								
ACADEMY Spring 2023(AC3) Academy Revenues	163,111	150,982	14,264	95,406	160,026	223,000	200,052	264,132

						-		
Academy Payroll	43,645	36,090	17,236	32,010	41,554	48,000	9,914	42,338
Net Academy III	54,050	57,434	(13,633)	28,971	45,869	83,000	183,674	84,216
Fall 1 & 2 2023(AC1)			Distance-Learning			Y		
Academy Revenues	151,539	200,180	209,178	226,698	337,111	296,000	195	296,000
Academy Expenses and Contractor Payor	66,234	86,598	43,052	100,860	146,756	125,000		125,000
Academy Payroll	35,570	39,002	52,060	44,673	76,413	75,000		78,000
Net Academy I	49,735	74,580	114,066	81,165	113,942	96,000	195	93,000
•								,
Winter 2024 (AC2)		ŀ						
Academy Revenues	166,912	151,278	65,720	165,346	313,693	220,000		220,000
Academy Expenses and Contractor Payor	76,299	69,629	21,333	72,852	165,073	90,000	-	90,000
Academy Payroll	34,944	28,520	17,395	31,834	46,604	50,000		50,000
Net Academy II	55,669	53,129	26,992	60,660	102,016	80,000	-	80,000
					10-10			
Dance/Ballet Program Revenue	22,546	35,405	5,888	23,359	25,612	28,000	10,433	28,000
Dance/Ballet Program Expenses and Pay		9,722	2,079	8,124	12,171	10,000	600	12,000
Net Ballet Program	15,601	25,683	3,809	15,235	13,441	18,000	9,833	16,000
3		33,000	0,000	00,000			0,000	00,000
Toddler Revenue	11,008	9,268	5	5,629	7,049	3,000	1,472	3,000
Toddler Expenses and Payroll	3,720	3,504	567	3,631	2,543	1,000		1,950
Net Toddler Program	7,288	5,764	(562)	1,998	4,506	2,000	1,472	1,050
-2-4- 3-4-					N. I.		100	
Teen Revenue	18,562	19,209	378	9,868	11,884	8,000	718	8,000
Teen Expense	12,356	16,620	1,319	8,114	5,360	5,000	74	5,000
Net Teen Zone Program	6,206	2,589	(941)	1,754	6,524	3,000	644	3,000
					A Section 12			
Birthday Party Revenue	30,120	4,355	5.		Name N	110864		
Birthday Party Expense	18,619	4,333 4,170	-			WE TO SE		
Net Birthday Program	11,501	185	-					
Net Sirtiliary Frogram	11,501	103	_	_				
						X 100 M		
Cotillion Program Revenue	80,635	83,058	(1,170)	82,920	52,376	50,000	10	52,000
Cotillion Program Expense	35,418	37,179	* 2	47,974	33,596	30,000	-	34,000
Net Cotillion Program	45,217	45,879	(1,170)	34,946	18,780	20,000	-	18,000
Total Academy Program						1000		
Revenue	644,433	653,735	294,263	609,226	907,751	828,000	212,870	871,132
Expenses	399,166	388,492	165,702	384,497	602,673	526,000	17,052	575,866
Net	245,267	265,243	128,561	224,729	305,078	302,000	195,818	295,266
I	18-19 Year	19-20 Year	20-21 Year	21-22 Year	22-23 Year	Droposed	March Actuals	Predicted Year
	20 00 100		COVID YR		22 20 700	Proposed Budget 23-24	IND CITACOUS	End
						Duuget 23-24		
	End Financals	End Financials	End Financels	End Financials	S 800	23-24	23-24	23-24
			-21					
ADULTS								
Adult Spring		50.5				1.0		
Adult Revenue	48,972	68,564	14,368	49,951	94,480	40,000	52,292	68,000
Adult Supervision					Mark Street	11 11 11		
Adult Expenses	34,603	39,396	20,460	27,842	60,969	26,000	23,220	44,200
Net Spring	14,369	29,168	(6,092)	27,967	33,511	14,000	29,072	23,800
Adult Summer		1						
Adult Summer Adult Revenues	32 465	31 2 /10	14 200	48 444	59.060	23 000	- 1-1/1-N	46 000
Adult Revenues	32,465	31,809	14,398	48,444	59,060	23,000		46,000
Adult Revenues Adult Supervision		30	25					, i
Adult Revenues	32,465 13,030 19,435	31,809 27,736 4,073	14,398 9,520 4,878	32,972	42,913	23,000 16,100 6,900	-	46,000 29,900 16,100
Adult Revenues Adult Supervision Adult Expenses	13,030	27,736	9,520			16,100	-	29,900
Adult Revenues Adult Supervision Adult Expenses	13,030	27,736	9,520	32,972	42,913	16,100	-	29,900
Adult Revenues Adult Supervision Adult Expenses Net Summer	13,030	27,736	9,520	32,972	42,913	16,100		29,900

Adult Expenses	26,173	29,670	9,324	24,364	14,449	16,250		13,000
Net Fall	8,330	27,877	3,342	11,955	15,198	8,750		7,000
		,,,,,,		,:::			V 1 0 8	- 1,5-5
Adult Winter					118		3	
Adult Revenues	50,661	43,715	17,086	30,834	36,416	23,000	185	20,000
Adult Supervision			l	•	7			
Adult Expenses	23,323	31,216	9,850	22,936	21,950	16,100	53	13,000
Net Winter	27,338	12,499	7,236	7,898	14,466	6,900	132	7,000
		1		16				
Total Adult Program		l						
Revenue	166,601	201,635	58,518	165,548	219,603	111,000	52,477	154,000
Supervision Expenses	97,129	128,018	49,154	108,114	140,281	74,450	23,273	100 100
Net	69,472	73,617	9,364	57,434	79,322	36,550	29,204	100,100 53,900
MEC	03,412	73,011	3,304	31,434	13,322	30,330	23,204	33,900
	18-19 Year	19-20 Year	20-21 Year	21-22 Year	22-23 Year	Proposed	March Actuals	Predicted Year
			COVID YR			Budget 23-24		End
		1				Dauget 23-24		
	End Financals	End Financials	End Financals	End Financials	100	23-24	23-24	23-24
CAMPS	=							
CIT Revenue	22,349	28,831	4,840	21,000	23,429	23,000	18,508	31,598
CIT Expenses	16,711	15,336	32	1,275	11,143	11,500	998	11,500
Net CIT Camp	5,638	13,495	4,808	19,725	12,286	11,500	17,510	20,098
•	2,722		1,222					
Angel Island Revenue	414,904	447,644	42,679	276,093	418,940	407,100	406,870	430,000
Angel Island Expense	261,067	254,453	11,078	153,776	242,797	250,000	80	250,000
Net Angel Island	153,837	193,191	31,601	122,317	176,143	157,100	406,790	180,000
Art & Garden Camp Revenue	20,060	25,327	38,325	42,140	43,914	30,000	38,885	39,000
Art & Garden Camp Expenses	10,141	14,092	17,887	17,327	23,823	17,500	- T	17,500
Net Art & Garden camp	9,919	11,235	20,438	24,813	20,091	12,500	38,885	21,500
							A CONTRACTOR	
Fantastical Adventures Revenue	99,882	147,535	63,653	148,531	146,682	145,000	124,405	133,000
Fantastical Adventures Expenses	45,995	66,249	49,737	74,991	75,392	80,000	THE PART AND LONG	80,000
Net Camp FA	53,887	81,286	13,916	73,540	71,290	65,000	124,405	53,000
				,			Twent Tree Street	
	2.2.	-	-	1.2	-		De garage	
			-	(4)	-			+
Net	<u> </u>	٠	٠	-			Ajomássa	-
—					Total Control of		SIL THE W	
Total Camps								
Revenue	557,195	649,337	149,497	487,764	632,965	605,100	588,668	633,598
Expenses	333,914	350,130	78,734	247,369	353,155	359,000	1,078	359,000
Net	223,281	299,207	70,763	240,395	279,810	246,100	587,590	274,598
	18-19 Year	19-20 Year	20-21 Year	21-22 Year	22-23 Year		March Actuals	Predicted Year
	10-15 (66)	25-20 Feat	COVIDYR	27-22 (64)	22-23 rear	Proposed	marciincluais	End
	End Financals	End Financials	End Financals	End Financials		Budget 23-24 23-24	23-24	23-24
							THE PROPERTY OF	
OTHER PROGRAMS	>				L		(t)	
Summer Youth Revenues	26,404	13,000	13,715	21,335	15,570	12,000	31,749	31,000
Summer Youth Expenses	18,993	5,470	9,129	14,180	10,277	7,800		20,150
Net Summer Youth	7,411	7,530	4,586	7,155	5,293	4,200	31,749	10,850
					177-4-1-1		1 多种 12 8	
Fackwondo Program Povenica	15 444	42 720	12 606	25 177	21.024	20,000	(4 520)	537
Faekwondo Program Revenues Faekwondo Program Expenses	45,444	43,738	13,696	35,177 25,475	31,034	28,000 19,600	(4,520) 722	10.2
<u> </u>	29,712	32,202	9,176	25,475	16,708			
let Taekwondo Program	15,732	11,536	4,520	9,702	14,326	8,400	(5,242)	-
						- 1 6	P 22 22	
Tennis Program Revenues	181,683	175,045	125,894	256,279	288,307	275,000	103,283	240,000
	125,465	175,045	77,256	194,100	225,090	212,000	66,829	184,000
Tennis Program Expenses	1/5/465							

Net Tennis Program	56,218	47,405	48,638	62,179	63,217		63,000	36,454	56,000
_		***	_5		C				
BB League Revenues	19,391	21,627	53	10,785	23,233		22,000	(420)	22,000
BB League Expenses Net BB League Courts	7,254 12,137	6,528 15,099	1,449 (1,396)	5,921 4,864	6,464 16,769	H	10,000	(428) 428	10,000 12,000
Net BB League Courts	12,137	15,055	(1,396)	4,004	10,709	\vdash	12,000	428	12,000
Tennis Court Revenues	22,348	23,635	32,960	52,609	58,220		55,000	19,600	42,000
Tennis Courts Expenses	5,212	5,808	5,368	7,223	8,427		10,000	3,220	7,000
Net Tennis Courts	17,136	17,827	27,592	45,386	49,793		45,000	16,380	35,000
- 11- 10	400.000								40.00
Special Event Revenues	123,820 84,447	107,499 69,445	2,000 3,841	6,126 4,508	15,478		19,500 11,550	4,485 3,035	18,500 12,050
Special Event Expenses Net Special Events	39,373	38,053	(1,841)	1,618	11,847 3,631		7,950	1,450	6,450
Het Special Events	39,373	30,033	(2,042)	1,010	3,031	H	7,930	1,450	0,430
Clothing/Uniform			-		- W				
Clothing/Uniform Expenses	-1	1,993		1,535			(1,000)		(1,000)
Net Clothing Sales	-	(1,993)	-	-	-			•	-
- 4 - 14									
Brochure Ad Income	5,600	3,700	7.004	-	II BAT I W			*	1
Brochure Expense	18,401 (12,801)	16,480 (12,780)	7,004 (7,004)			-	•		
	(12,801)	(12,780)	(7,004)			-			
Total Other Program				1					
Revenue	424,690	388,244	188,318	382,311	431,842		411,500	154,597	353,500
Expenses	289,484	265,567	113,223	252,942	278,813		269,950	73,378	232,200
Net	135,206	122,677	75,095	129,369	153,029		141,550	81,219	121,300
						_			
	18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23 Year		Proposed	March Actuals	Predicted Year End
	End Financals	End Financials	End Finançals	End Financials			Budget 23-24 23-24	23-24	23-24
FACILITY RENTALS					10 10 10				
Tiburon Community Room Revenue	1,977	3,200	510	-					-
Tiburon Community Room Expense	135								-
Net Tiburon Community Room	1,842	3,200	510	-			•	-	-
		1444			1				
Belvedere Community Ctr Revenues Belvedere Community Ctr Expense	7,165 416	10,201 2,186	183 118	1,213	3,470		2,000 400	100	2,000 400
Net Belvedere Community Ctr	6,749	8,015	65	1,213	3,470		1,600	100	1,600
Net betvedere community cu	0,145	8,013	03	1,213	3,410	H	1,000	100	1,400
Dairy Knoll Rental Revenue	9,516	7,598	165	2,610	1,020		3,000	400	3,000
Dairy Knoll Rental Expenses	239	380	-	_	18		400		400
Net Dairy Knoll	9,277	7,217	165	2,610	1,002		2,600	400	2,600
Table Paulian Roma-la					清景发 用				
Total Facility Rentals	18,658	20,999	858	3,823	4,490		5,000	400	5,000
Revenue Expenses	790	20,999	118	3,623	4,490		800	400	800
Supervision	1 750	2,300	- 110	105	10		000		300
								-	

DAIRY KNOLL	18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23 Year	Proposed	March Actuals	Predicted Year End
DAIRT KNOLL	End Financals	End Financials	End Financals	End Financials		Budget 23-24 23-24	23-24	23-24
PG&E Electricity/Gas/ Solar	(7,351)	(6,685)	(5,799)	(7,369)	(8,187)	(7,500)	/ -	(7,500)
Water/Sewer	(1,167)	(1,271)	(1,174)	(1,211)	(1,542)	(1,800)		(1,800)
Internet	(3,000)	(3,000)	(3,547)	(3,250)	(2,750)	(3,400)	(250)	(3,400)
Telephone/Communication/Fire	(3,927)	(4,109)	(3,704)	(3,424)	(3,691)	(4,300)	(300)	(4,300)
Email service	(2,599)	(1,719)	(2,855)	(2,189)	(2,755)	(2,500)	(155)	(2,800)
Tech Support	(2,830)	(2,061)	(1,692)	-1	(705)	(2,500)		(2,500)
Bldg Maintenance Expenses	(7,807)	(2,115)	(1,796)	(4,159)		(5,000)	-	(5,000)
Building Supplies	(4,502)	(2,586)	(501)	(1,142)	(6,171)	(2,000)	(28)	(2,000)
Custodial Supplies	(2,057)	(1,428)	(1,899)	(2,791)	(3,174)	(4,000)	(139)	(4,000)
Custodian	(21,772)	(30,881)	(1,008)	(8,134)	(11,571)	(16,000)		(16,000)

Total Dairy Knoll	(57,012)	(55,855)	(23,975)	(33,669)	(40,546)	(49,000)	(872)	(49,300)

ADMINISTRATIVE EXPENSES

	18-19 Year	19-20 Year	20-21 Year COVID YR	21-22 Year	22-23 Year	Proposed	March Actuals	Predicted Year End
	End Financals	End Financials	End Financals	End Financials	37 3	Budget 23-24 23-24	23-24	23-24
					10 12 14			
Accounting and Payroll Charges/ADP	(4,101)	(6,124)	(5,560)	(5,317)	(6,472)	(6,250)	(449)	(21,000)
Audit	(9,900)	(10,300)	(11,000)	(11,400)	(12,000)	(12,700)		(12,700)
Auto Mileage Allowance	(2,216)	(1,694)	(196)	(1,251)	(1,945)	(2,000)	(76)	(2,000)
Bank Charges and Bank Purchases	(837)	(976)	(1,006)	(947)	(1,243)	(1,500)	(75)	(1,500)
Copy Machine	(7,703)	(7,650)	(8,669)	(7,824)	(7,253)	(9,600)	2011	(8,000)
Credit Card Charges	(11,134)	(48,744)	(28,435)	(66,310)	(87,149)	(75,000)		(85,000)
Equipment	(3,368)	(4,110)	(117)	(22,757)	(3,296)	(3,000)	The same of the	(3,500)
Fingerprinting	(980)	(1,327)	(392)	(784)	(788)	(1,000)	(34)	(1,000)
Office Supplies	(5,155)	(3,955)	(253)	(520)	(648)	(500)	(341)	(500)
Payroll Taxes	(23,453)	(27,399)	(23,760)	(26,302)	(27,583)	(27,000)	(1,241)	(28,000)
Postage	(6,890)	(3,835)	(1,543)	(5,324)	(6,101)	(6,500)	The state of the s	(6,000)
Professional Services	(7,125)	(2,950)	(2,575)	(6,375)	(150)	(2,000)		(2,000)
Publicity	(8,938)	(9,618)	(3,829)	(7,089)	(13,755)	(9,000)	(960)	(15,000)
Recognition	(5,848)	(6,267)	(1,500)	(4,210)	(6,454)	(5,000)	(518)	(5,000)
Registratrion Software	(42,500)	(17,793)	(17,448)	(17,598)	(17,448)	(20,937)	(20,937)	(20,937)
Workers Comp Insurance	(19,738)	(16,901)	(14,992)	(13,182)	(9,877)	(15,000)	(1,803)	(10,000)
Unemployment		(1,069)	(14,078)	(3,282)	(1,897)	(2,000)		(2,000)
Administrative Staff Payroll	(385,931)	(358,105)	(278,552)	(337,056)	(396,825)	(364,000)	(15,869)	(364,000)
Health & Dental	(87,612)	(83,166)	(54,050)	(58,751)	(73,199)	(68,000)	(4,759)	(72,000)
Conferences and Meetings	(1,749)	(3,510)	(613)	(1,026)	(9,344)	(2,000)		(2,000)
Mass Mutual Retirement Benefits	(43,129)	(38,917)	(7,352)	(30,169)	(37,573)	(37,050)	(1,620)	(37,050)
Administrative Expense	(258)	(270)	-	(20)	(348)	(250)	(250)	(250)
Brochures	-	-		(4,647)	(2,203)	(7,200)	(764)	(7,200)
Administrative Personnel Costs	(678,565)	(654,680)	(475,920)	(632,141)	(723,551)	(677,487)	(49,696)	(706,637)

SPECIAL EVENTS

	18-19 Year End Financals	19-20 Year End Financials	20-21 Year COVID YR End Financals	21-22 Year Projections	22-23 Year	Proposed Budget 23-24 FY22-23	March Actuals FY22-23	Predicted Year End FY22-23
Spring Carnival Revenue		3,875		770	4,186	4,000	4,485	4,000
Spring Carnival Expense	1,247	3,058	1,247	108	4,208	3,000	3,035	3,000
Spring Carinval Staffing		184	-,			300		300
Net Spring Carnival	(1,247)	633	(1,247)	662	(22)	700	1,450	700
Tiburon Car Show	_	19,926	-	-	1,500	2,000		2,000
Car Show Expense	-	15,642	-	-	UII.	201		
Car Show Staffing	· ·		-	-				-
Net Golf Tournament	-	4,284	-	_	1,500	2,000	-	2,000
Tiburon Taps Revenue	2,000	39,731	2,000	Ţ				
Tiburon Taps Expense	2,445	16,283	2,445				100	
Tiburon Taps Staffing		542	,	-				
Net Tiburon Taps	(445)	22,906	(445)					-
Half Marathon Revenue		13,371	_		2,705	4,000		3,000
Half Marathon Expense		3,651			266	500	DUVETS Y	1,000
Half Marathon Staffing		552			11 21 2	300		2,000
Net Half Marathon	-	9,168			2,439	3,500		2,000
Halloween Carnival Revenue		r 000		2.000	4 120	4.000		4 000
	•	5,060 2,548	·	2,908	4,128	4,000 3,000	ie was	4,000 3,000
Halloween Carnival Expense Halloween Carinval Staffing		2,348	[2,281	3,416	3,000		3,000
Net Halloween Carnival		2,512	•	627	712	700		700
Net Halloween Callivat	-	2,012	•	927	112	700		700

Gingerbread Houses Revenue Gingerbread Houses Expenses Gingerbread Houses staffing Net Gingerbread

Father Daughter Dance Revenue Father Daughter Dance Expense Father Daughter Dance Staffing Net Father Daughter Dance

Misc Revenue
Misc Expense
Net Misc (SE-Misc)

Total Special Event Revenue Total Special Event Expense Total Special Event Staffing Net Special Event (missing AI Ad Race event info)

			•					
-	1,440	•	2,448	2,920	l I	3,000		3,000
•	1,139		1,969	2,483	ш	1,900		1,900
-	230	-			ш	300		300
	71		479	437		800		800
					П		The state of	
-	2,765	-	-		ш	2,500		2,500
	1,162	-	-		1	2,000		2,000
		-	-		Ш	250		250
•	1,603		-			500	200	500
-	-	-		39			13.	
149	7,664	149	150	1,474		P	2	
(149)	(7,664)	(149)	(150)	(1,435)				
		,		1	П			
2,000	86,168	2,000	6,126	15,478	ш	19,500	4,485	18,500
3,841	51,147	3,841	4,508	11,847	ш	10,400	3,035	10,900
	1,508	-	· -			1,150		1,150
(1,841)	33,513	(1,841)	1,618	3,631		7,950	1,450	6,450